BMW GROUP Corporate Communications



Media Information 24 June 2015

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The future belongs to MINI: BMW Group realigns MINI product and brand strategy

New MINI Clubman redefines compact class Focus on five models Repositioning of MINI brand First manufacturer to offer built-in car-sharing option New corporate design

Munich/Berlin. The BMW Group is realigning the MINI brand's product and brand strategy. At the world premiere of the new MINI Clubman in Berlin, Peter Schwarzenbauer, member of the Board of Management of BMW AG, responsible for MINI, Rolls-Royce, BMW Motorrad and After Sales, explained how he plans to develop the brand: "Since its creation in 1959, the MINI brand has always stood for ideas, inspiration and passion. That will not change. The new MINI Clubman is the symbol of our refined brand philosophy: We will concentrate in future on five core models with strong characters. We will open ourselves up to new ideas and new business areas. We will develop the brand's visual identity. We are expanding our offering into the premium compact class, which will attract new customers and avid MINI fans. I firmly believe that this comprehensive realignment will enable us to continue the MINI brand's unique success story."

Record sales and sustainable growth

After a strong start to the year with double-digit growth, MINI delivered around 163,000 vehicles in the first half of 2015. "We are heading for the best June in MINI history, meaning our sales will be up more than 20%," explained Schwarzenbauer. "We will carry this momentum forward into the second half of the year and I am optimistic that MINI will achieve a new sales high in 2015."

After the MINI relaunch under the BMW Group in 2001, sales increased fivefold in the first year. Today, annual MINI sales are roughly twelve times higher. MINI was the first brand in automotive history to set premium standards for the small car segment. Now, with the positioning of the MINI Clubman in a higher vehicle class, MINI will once again raise the bar for top-class design and high-end product substance, thereby gaining new customers.

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Corporate Communications

Media Information 24 June 2015

Subject The future belongs to MINI: BMW Group realigns MINI product and brand strategy

Page 4

Date

MINI enters the premium compact class and leverages synergies

With its entry into a higher vehicle class, the new and roomier MINI Clubman will appeal to customers who particularly appreciate outstanding design and driving fun combined with everyday drivability and long-distance suitability, versatility and comfort. The extension of the compact class product range coincides with the introduction of a common front-wheel-drive architecture which will be used across different models and brands.

The new MINI Clubman is entering the market segment that promises the strongest growth in the future. Market studies forecast annual growth of four per cent for the premium compact segment, which will account for more than 27% of the total global premium passenger car market by 2020. MINI will participate in this growth. MINI customers increasingly choose a higher level of options. The company expects the percentage of sporty Cooper S models to account for up to a third of sales, depending on the model series, over the medium term. The share of ultra-high-performance John Cooper Works models is set to almost double to five per cent of the MINI model range.

Car-sharing solutions for private vehicles

Another milestone in the MINI innovation offensive will be a car-sharing solution for private vehicles. Society's shift towards a "sharing economy" also fuels the success of the car-sharing concept DriveNow, which benefits to a large extent from the appeal of the MINI brand in cities. Peter Schwarzenbauer explained the thinking behind the new MINI service offering: "Society and the automotive industry are undergoing radical change. MINI customers are among the most progressive, open-minded target groups. So it makes sense for us to offer a car-sharing option for MINI starting in 2016."

A new optional equipment package will enable MINI customers to share their MINI with others. MINI customers can make their vehicle available to DriveNow







Corporate Communications

Media Information 24 June 2015

Subject The future belongs to MINI: BMW Group realigns MINI product and brand strategy

Page

Date

when not in use. This is also an attractive feature for fleet customers, enabling optimum use of fleet vehicles. This option will initially be available in the US in 2016 and later in DriveNow cities. In a further step, MINI will also enable a new form of vehicle lending ("peer-to-peer car sharing") for a defined circle of family and friends.

MINI reinvents itself - with new corporate design

MINI is a brand that captures and drives the spirit of the times. It is in the brand's DNA to constantly reinvent itself. Now is the time for another such reinvention, as MINI creates a new visual identity for itself. At the heart of the brand design is the unique brand and product experience MINI has always stood for. The original idea behind the MINI design was to develop a highly-efficient vehicle focused on the essentials, but which had the agility to offer a one-of-a-kind driving experience. This combination of clear, emotional design with a focus on the essential will now also define the brand's new look. A two-dimensional logo, new typography and new tonality underscore the basic idea of clarity and authenticity and will ensure the brand continues to shape the spirit of the times.

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Rolls-Royce Motor Cars Limited

Corporate Communications

Media Information 24 June 2015

Subject The future belongs to MINI: BMW Group realigns MINI product and brand strategy

Page Z

Date

The BMW Group

With its three brands BMW, MINI and Rolls-Royce, the BMW Group is the world's leading premium manufacturer of automobiles and motorcycles and also provides premium financial and mobility services. As a global company, the BMW Group operates 30 production and assembly facilities in 14 countries and has a global sales network in more than 140 countries.

In 2014, the BMW Group sold approximately 2.118 million cars and 123,000 motorcycles worldwide. The profit before tax for the financial year 2014 was approximately \in 8.71 billion on revenues amounting to \in 80.40 billion. As of 31 December 2014, the BMW Group had a workforce of 116,324 employees.

The success of the BMW Group has always been based on long-term thinking and responsible action. The company has therefore established ecological and social sustainability throughout the value chain, comprehensive product responsibility and a clear commitment to conserving resources as an integral part of its strategy.

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